



Approval of Agenda and Minutes

The University Council of Michigan State University held a regular meeting on Tuesday, April 25, 2023 at 3:15 p.m. via Zoom with Interim President Teresa K. Woodruff presiding. The agenda was approved as presented. The draft minutes of the March 28, 2023 meeting were approved as presented.

Remarks

Interim President Teresa K. Woodruff

It's been a consequential month since we last met. So let me spend a little time talking with you both about what's happened but also starting with what many of you who have seen me in the faculty and academic staffing robing room or downstairs know is how much I just love commencement and graduation exercises, particularly at this university. I think it is just one of my favorite times of year, and I don't know about all of you, but I simply can't believe that it's just two weeks away. And I think many of you know that we have a wonderful lineup of honorary degree recipients who are going to address the graduates at the three commencement programs on May 5. I know that the graduates will appreciate their words of guidance and take inspiration from each of them. And perhaps this is my little plea that if you're not typically coming to graduation, let me suggest that it is the best day in our campus life, and simply coming and being a part of the moments of celebration for families and achievement for individuals is really remarkable.

And if that's not enough, let me tell you that our three speakers are really great draws. So Jill Hruby will be at our 9:00 a.m. master's and educational specialist degree recipient program. She is the undersecretary for nuclear security for the U.S. Department of Energy and is the administrator for the National Nuclear Security Administration, and she will be awarded the honorary doctor of science for her career in engineering and science leadership.

At 1:00 p.m.—again, these are inducements, so hopefully people are putting something on your calendar and getting those robes and tams ready—our own Professor Lisa Cook is going to welcome our undergraduate degree candidates. She will receive an honorary doctor of humanities for her accomplished career in economic and financial sectors, and I think all of she's a noted economist in the first Black woman to serve on the Federal Reserve Board of Governors.

And then at 3:30 p.m., Dr. Tony Fauci will speak to our doctoral students, and many of you know his service rendered through his career as the former chief



medical advisor to the president and past director of the National Institute of Allergy and Infectious Diseases. Dr. Fauci will receive the honorary doctor of humanities for a career in public health.

In addition, during those three ceremonies—and then, of course, at the college ceremonies thereafter—we’ll be saying goodbye to nearly 9,500 graduates. And [Executive Vice President for Health Sciences] Norm [Beauchamp] and [Interim Provost] Thomas [Jeitschko] and I will be the ones boo-hooing and crying on campus. And for our undergraduates I usually have one word, which is “masters.” So hopefully they continue on in their degree. We are excited about that.

But we also have been excited to see so many students on campus, including 3,800 of them—and Thomas, you may speak to this—for our second Admitted Students Day. And I hope you’ll be talking a little bit more about our students who will be joining us in the fall semester. And I’m excited that this academic cycle that we are all a part of continues unmitigated as we move forward.

Let me move on to talk a little bit about MSU excellence. And I’m reminded that the Kentucky Derby falls on commencement weekend. Did everybody realize that? It’s probably in your little iCalendar if you have all the extra days. And so for me, when I saw that-- It feels like some of us are in the home stretch of our spring semester, and finishing first is always nice, but I hope we all finish strongly and with heart. And so, in honor of the Kentucky Derby and the metaphors of finishing strong, I bring to you reference to the first-century-BC poet Ovid who wrote that “A horse never runs so fast as when he has other horses to catch up and outpace.” So at the risk of comparing standards among our peers to horse race, I do want to note to all of you that the new rankings of the university graduate programs were published this week by U.S. News and World Report.

The College of Education ranked 21 in the nation overall and continued its number one ranking for elementary and secondary education. For the fifth year in a row, the college ranked number one in curriculum and instruction. U.S. News and World Report also ranked our supply chain and logistics graduate program number one, and the graduate program in supply chain has been ranked number one for more than a decade. And we’re really not letting up. Many of these programs and many of the others that you’ll see in the Inside MSU when that is published really continue to build in our excellence.



And, of course, the reason for those excellent metrics is because of our excellent faculty and academic staff. And so for attributes to some of our faculty, our [College of Human Medicine] faculty members Dr. André Bachmann and Dr. Caleb Bupp were named Inventors of the Year with a third colleague by the New York Intellectual Property Law Association, and I'm very excited about that.

We also celebrated our 53rd Goldwater Scholar this season: Honors College junior Victoria Fex. These go to juniors and seniors who are pursuing STEM careers, and she is pursuing one in neuroscience.

We have 25 exceptional undergraduate and graduate students and alums that were selected for the National Science Foundation Graduate Research Fellowship Program, and there were also eight honorable mentions, and those were all quite exciting.

I also want to note just in today's brief preamble, some of our facilities excellence. Our facilities really do set MSU apart and are enabling to our excellence. We had the ribbon-cutting last week for the renovation of our top-ranked School of Packaging. And for those of you who joined us on Friday, there was a joyful and high-spirited groundbreaking ceremony for the new Multicultural Center, and I think we literally did lift the roof off of that tent over that space that will be the physical space where I think really critical conversations will happen, the cultural spaces for people to express themselves, and certainly affirming educational spaces that's going to nurture the learning for all of us.

There was also action by the [Board of Trustees] last week on Friday for the planning of a \$12 million renovation for laboratories in the Chemistry Building. This allows us to take advantage of work that's happening within the Facility for Rare Isotope Beams. And we also are in FRIB going to be refurbishing our 40-year-old K500 cyclotron, which is the world's first superconducting cyclotron. And that's really exciting because that will allow us to leapfrog a lot of the work in testing, particularly for chips that may go into space.

The board on Friday also authorized planning for next-generation health education buildings, and I know Dr. Beauchamp will be telling us a little bit more about that.

And then just in terms of getting around this summer, want to note that it was approved by the board in our last meeting that the Farm Lane Bridge will be undergoing renovation, and that's the road between Auditorium Road and Shaw Lane. It's going to be closed to vehicles starting May 8, and this will go



into next summer. And so there's going to be detour maps. I just want to make sure that everybody is aware of that as you make your plans to get near and far across this campus.

Before I close, I want to offer just a brief update on some of the work we're doing on a safe and welcoming campus. I believe today the MSU Police are sharing some of the investigative updates from the violence that occurred on February 13. And so that announcement is coming out. We also announced the creation just two weeks ago of the Office for Resource and Support Coordination, and that office is to coordinate the support resources to those directly affected, as well as their families and the campus community. We also have selected Security Risk Management Consultants to lead our independent after-action review, and that is in addition to conducting our own internal review.

Yesterday many of you were there that I see here today for the Office for Civil Rights and our Anti-Discrimination Policy Summit. It was open to all students and employees, and its purpose was to look at identity definitions and representation, looking at language, looking at support gaps, looking at navigating processes. And I really want to thank OCR for organizing this event, and we'll be hearing a little later from Sarah Harebo and others in the office, and I suspect they'll be giving us an update from there.

I want to give some thank yous just here at the end. This is our last University Council of this academic season. I very much appreciate your engagement and your willing partnership to everyone. And again, I'm just flipping through all the pictures here. I want to give shout-outs to Karen Kelly-Blake and Stephanie Anthony; thank you for your service and leadership to the university and colleagues. And I don't know who else may or may not be rotating off of the [at-large members of the Steering Committee], but a special thanks to all of you for your work during this last academic season.

Tyler Silvestri, as the secretary for academic governance, and your entire office—[Deputy Secretary for Academic Governance] Taylor [Thrush] and others who are here—thank you for your ongoing leadership.

We also have with us some of our student leaders. [Associated Students of Michigan State University President] Jo Kovach and [ASMSU Vice President for Academic Affairs] Aaron Iturralde are here, and each of you are just incredibly special human beings and really are within the lineage of the best of student voice and representation. And Tyler will tell you going back 50 years that he's



been reading the literature on this institution, you really are standing in the footsteps and have made your own footsteps forward. And we're so pleased and thankful for all that you have done.

[Council of Graduate Students President] Hannah Jeffery will be continuing with us in COGS, and we look forward to working with her.

And there have been additional votes that have been taken. The next president for ASMSU is Emily Hoyumpa. Emily is a person that we have known through the last year, has been an active participant in ASMSU, and I know, University Council, you will very much enjoy working with Emily as she moves into this leadership role.

I always like bringing things back around, and I think I began with a racehorse metaphor, and so to my friends and colleagues who love words and quotes, I should bring this across the finish line. And so with that I will turn the reins over to Provost Jeitschko and thank you all very much for this moment to give a bit of a update on what I see as some of the outstanding metrics of success for the university since we last met a month ago.

Interim Provost Thomas D. Jeitschko

Thank you very much, Interim President Woodruff. Let me actually echo a little bit of thanks and gratitude that you shared for all of those in academic governance who have participated in this year and in prior years and for all the great work and also for the work that is yet to come in next year. Indeed, this has been a challenging year in many respects, but it's also been a really rewarding year of us being together on campus. This was the first year of post-pandemic where we were fully back to in-person activities and opportunities and enjoying the many routines and rituals that unite us as a community. So while we've experienced a number of leadership transitions, it's also been a year characterized by continuity and stability due to the fact that those who have stepped into these roles have knowledge about and experience with the university, including and, in particular, of course, President Woodruff. So thank you, Teresa, for all you have done in support of the university over the course of this academic year.

Together as a community, we have successfully navigated the unexpected, including the violence and the shooting we experienced on February 13. Despite challenges and disruptions, we have remained a solid and supportive community determined to reclaim our campus while affirming to ourselves and



the world, “We will not let this define us.” It has been heartwarming to see all of the ways we have proven ourselves to be a community that steps up for one another and that shows up for one another. And that’s across students and faculty and staff and administrators alike. As interim provost, I’m very grateful for the compassion and the adaptability of all of you that you’ve demonstrated in supporting one another and each other and enabling our students to make progress in their educational journeys. So thank you very much for that.

It’s been a year rich with stories of student learning and success of innovation and discovery and of university community partnerships and engagement. Indeed, the good work for our great university has persisted because of all of you, the people who make Michigan State University the top global university that it is today.

As the semester draws to a close, I would like to congratulate the 206 graduating students recognized by the Board of Trustees for achieving the highest scholastic average, a 4.0 GPA, and who will be honored at a recognition reception next Thursday evening. But I also want to congratulate every student graduating next week. Each has worked hard, attained a level of expertise in a chosen field of study, and earned a degree. Every graduate deserves our enthusiastic praise.

And I’d also like to congratulate all of those who will be honored at our annual All-University Awards Convocation on Monday, May 8 from 3:30 p.m. to 5:30 p.m. at the Kellogg Center. These internal awards are an integral part of recognizing the excellent work of MSU’s faculty, academic specialists, graduate students, and executive leaders. Many thanks to this year’s award recipients for all they contribute to our community of scholars as we anticipate the next academic year.

We look forward to the many opportunities that will accompany the newly renovated School of Packaging building—whose ribbon cutting we celebrated last week—and also to the countless ways in which our new Multicultural Center—whose groundbreaking we also celebrated last week—will foster student success and belonging here at MSU. We look forward to making ongoing progress in support of our caregiving initiative, academic advising initiative, as well as our arts initiative and to advancing our Ethics Institute, the honorifics initiative, and the strategic planning work across all six thematic areas of our university-wide strategic plan.



Before I close, I want to encourage everybody's active engagement in the presidential search, including this meeting's conversation with Isaacson, Miller. As they note in [the attachment associated with item 4.2](#) on today's agenda, they are eager for your input and feedback around the opportunities and challenges this person will face. I believe deeply, and I think you share this as well, that we really are the heart of MSU, and we do represent the mission and where we go. So it is really important also that they hear from us in the process of identifying the regular president.

To each and every one of you, many thanks for your participation in University Council this year and for your advocacy and partnership as we have worked together to advance our great university. I hope you all have a successful end of the semester and then also a wonderful and rewarding summer.

Executive Vice President for Health Sciences Norman J. Beauchamp Jr.

Thank you, President Woodruff. And, as always, I'm inspired by your words and trying to follow your example. I find in the home straight I'm chomping at the bit for graduation. Indeed, graduation is the best time of year. To sit there and see the students and the elation of families as their graduates come across the stage-- Please do join. And when we think about all that our students have gone through over the last four years, all that the faculty and staff have gone through to help our students get there, it is one of those moments that, in coming together, gives you the uplift for the difficult days that invariably follow.

As a university, one of our main goals collectively is to meet the needs of our state. And I'm really excited to report-- In some other venues I've talked about-- And I'll start just by holding up my hand like this [in the shape of the Michigan's peninsulas]. You know when people ask about Michigan, you do the Michigan thing? Well, if you were to ask, "What multiple of MSU graduates from our medical school stay in state?", it turns out it's five times as many as our colleagues in Ann Arbor. They're an amazing school. But if you look at [the data], 290 of our medical students will stay in-state, 80% from the osteopathic medical school will stay in state, and close to 50% of our CHM students. And a remarkable number will go into primary care--48% of CHM and 44% of COM-- helping to address a major need in our state. And our match rates, which is one of the measures of quality for our students (do they get into the residency of choice?), 100% of CHM students and close to a 100% of COM matched into residencies in our state. So really an important measure: about six percentage points higher than the national average.



Our nursing college will celebrate 142 graduates—more than 80 Bachelor’s of Science and close to 60 Doctorates of Nursing—to serve as practitioners in our state. And really proud to announce that our doctorate of nursing program was one of the grad programs recognized as top 50 nationally in U.S. News and World Report. We also recently received approval to expand our cohort for the accelerated bachelor of science in nursing program in Detroit, and we’ll add 40 slots, which will help us also in our effort to train a more diverse group of practitioners.

New expanded facilities-- It was an amazing day for all of us to sit in the audiences and learn about the Multicultural Center. So many inspirational comments were made. And to really learn that this wasn’t years of work or decades; it was generations of effort and is culminating in the Multicultural Center.

I was also really happy about one of the measures of us listening to our students and our faculty about our expanding educational facilities. And the board gave us approval to plan a building for a next-generation health education facility here in Lansing that will have simulation, anatomy, and digital health capacity. It’ll provide the new home for the College of Osteopathic Medicine and allow for dramatic expansion for the [College] of Nursing. The key part of this is this also will be a facility that will serve other colleges, and that was one of the calls to action from our president and our board. And this will serve our College of Human Medicine, [College of] Veterinary Medicine, and [College of] Education. But part of our work in planning is to see how we can make this a resource that will serve our community.

One of the emphasis points-- Some of you may have heard about the University of Michigan coming to town with Sparrow a little bit more, and what [CHM Dean] Aron Sousa and the other deans have wanted to make crystal clear is we’re not leaving the community. We’ve been here since 1855, and we’re a huge part of providing health. And this expansion of education is one measure.

We also have approval to purchase the Eyde Building. This will allow us to expand our clinical practice here in Lansing, and it will allow us to build on a partnership in providing care that’s lasted over a hundred years. Many of you may know that MSU runs 15 of the 18 residency programs at Sparrow. We provide the stroke care, the pediatrics care for premature babies, and if a patient comes to Sparrow’s emergency department and they don’t have a physician, it’s an MSU physician that picks up the care. So the point is although our care will evolve in the community, we are going to grow our presence in the community, not shrink it.



Part of this work is our collaborations with McLaren. And in the new McLaren campus, we'll be opening a medical service building here in June. This will allow us to expand our clinical work, our research, and our education, About a year ago, we opened up a women's imaging center, and we've been able to evaluate over 2000 women here in our community with breast cancer screenings.

This Thursday, we'll be expanding our work for the sustainable health pillar of the Strategic Plan. We're having a synergy symposium that will allow us to talk about nearly 30 projects that have been advanced from across the university and be able to then seek ways to connect that to other strengths in the university.

And then, finally, a really amazing outcome was that there's been a \$15 million challenge grant from the Charles Stewart Mott Foundation that will support Flint moms and infants. It's called "Rx Kids," and it's the first city-wide program in the U.S. to address maternal and infant poverty with a novel approach where cash allowances will come to all pregnant moms and babies in the city of Flint. It was led by our very passionate Mona Hanna-Attisha, who's a pediatrician and the director of Michigan State University-Hurley Children's Hospital Pediatric Public Health Initiative and an associate dean in the College of Human Medicine. And with this they'll be able to prescribe \$7,500 in cash, a \$1,500 payment to expectant mothers in mid-pregnancy, and a \$500 monthly stipend for the first year of a child's life. And this really is something that's going to go directly at addressing the fact that the county in which you're born determines your likelihood of surviving your first year of life.

With that, I will conclude and again thank all of you for your efforts this year and turn it back to our esteemed president.

Faculty Senate Chairperson Karen Kelly-Blake

I want to thank you all for this great opportunity to get to know you all and work with you all. I can't imagine working with better people. And I look forward to all the work that you all will continue to do in the coming year—or I should say "What we will continue to do in the next year and years to come." Thank you, all.

University Committee on Curriculum Report

University Committee on Curriculum Chairperson Alison Dobbins reported that UCC approved new programs, 16 changes to programs, nine new courses, 25 course changes, and four course deletions.¹

¹ More details are available in [the short](#) and [long versions](#) of the written report.



Presidential Search Input Forum

The president introduced John Isaacson, the founder and chair of the search firm Isaacson, Miller. Isaacson moderated a conversation about the presidential search framed by four questions: “1) How is MSU positioned today? 2) As you look forward, what are the most important things about MSU that you want the next president to preserve? 3) What are the seemingly intractable problems that MSU must begin to make progress on? 4) What must the next president do to be genuinely successful at MSU?”²

Title IX and RVSM at MSU

Acting Associate Vice President of the Office for Civil Rights and Title IX Education and Compliance Sarah Harebo, Title IX Coordinator & Director of Anti-Discrimination Policy Response and Investigations Nicole Schmidtke, and Deputy Title IX Coordinator & Director of the Office of Support and Equity Tom Fritz gave a presentation on the 2023–2024 Office for Civil Rights strategic annual operating plan, 2023 updates to Title IX regulations, updates to the RVSM/Title IX Policy, a potential new policy on accommodations for employees and students affected by pregnancy, childbirth, and other pregnancy-related conditions, the University Reporting Protocol, the recent Anti-Discrimination Policy Summit, and developments in replacing OCR’s case management system.

Annual Standing Committee Reports

The University Council received reports from University Committee on Academic Governance Chairperson Jack Lipton, University Committee on Graduate Studies Chairperson Anne-Lise Halvorsen, University Committee on Undergraduate Education Chairperson Antoinette Tessmer, University Committee on Student Life and Engagement Chairperson Carl Austin Miller Grondin, and University Committee on the Libraries Chairperson Daryl Thompson on behalf of each of their respective committees.

Adjournment

The meeting adjourned at 5:01 p.m.

Tyler Silvestri
Secretary for Academic Governance

Approved:

² A recording of the conversation (and the rest of the meeting) is available at https://mediaspace.msu.edu/media/University%20Council%207C%20April%2025%2C%202023/1_m87xz2w1.

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Attendance	
Present	93
Absent	47
Total	140
Quorum	71

Constituency/Title	Name	Attendance
Academic Specialists	Grace Pregent	Present
Agriculture and Natural Resources	Kimberly Weir	Present
Agriculture and Natural Resources	Lorraine Weatherspoon	Present
Agriculture and Natural Resources	Satish Joshi	Present
Agriculture and Natural Resources	Cedric Gondro	Absent
Agriculture and Natural Resources	Dale Rozeboom	Absent
Agriculture and Natural Resources, Dean	Kelly Millenbah	Absent
Arts and Letters	Brahim Chakrani	Present
Arts and Letters	Danielle DeVoss	Present
Arts and Letters	Kate Birdsall	Present
Arts and Letters	Yore Kedem	Present
Arts and Letters	Karthik Durvasula	Absent
Arts and Letters, Dean	Christopher Long	Absent
Vice Provost and Dean for International Studies and Programs	Steven Hanson	Absent
Vice Provost for Graduate and Postdoctorial Studies and Dean of the Graduate School	Pero Dagbovie	Present
Vice Provost for Undergraduate Education and Dean of Undergraduate Studies	Mark Largent	Present
Vice Provost for University Outreach and Engagement	Kwesi Brookins	Present
Vice Provost of Enrollment and Academic Strategic Planning	Dave Weatherspoon	Present
Associated Students of Michigan State University	Aaron Iturralde	Present
Associated Students of Michigan State University	Connor Le	Present
Associated Students of Michigan State University	Duncan Darnell	Present
Associated Students of Michigan State University	Emily Hoyumpa	Present
Associated Students of Michigan State University	Harshita Rathod	Present
Associated Students of Michigan State University	Jack Metty	Present
Associated Students of Michigan State University	Jairahel Price	Present

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Constituency/Title	Name	Attendance
Associated Students of Michigan State University	Jo Kovach	Present
Associated Students of Michigan State University	Joshua Ennis	Present
Associated Students of Michigan State University	Mallory Debono	Present
Associated Students of Michigan State University	Michael Magnan	Present
Associated Students of Michigan State University	Alyssa Konesky	Absent
Associated Students of Michigan State University	Anthony Barash	Absent
Associated Students of Michigan State University	Carmen Bueche	Absent
Associated Students of Michigan State University	Claire Smith	Absent
Associated Students of Michigan State University	Courtney Luong	Absent
Associated Students of Michigan State University	Devin Woodruff	Absent
Associated Students of Michigan State University	Hannah Hall	Absent
Associated Students of Michigan State University	Ishaan Modi	Absent
Associated Students of Michigan State University	Jordan Aliff	Absent
Associated Students of Michigan State University	Joshua Dorcely	Absent
Associated Students of Michigan State University	Linda Komis	Absent
Associated Students of Michigan State University	Malinda Brunk	Absent
Associated Students of Michigan State University	Nadia Dacara	Absent
Associated Students of Michigan State University	Opoku Aduse Amankwah	Absent
Associated Students of Michigan State University	Soja Kureekkattil	Absent
Associated Students of Michigan State University	Steven Quijas	Absent
At Large	d'Ann de Simone	Present
At Large	Megan Donahue	Present
At Large	Rebecca Malouin	Present
At Large, Chairperson	Karen Kelly-Blake	Present
At Large, Vice Chairperson	Stephanie Anthony	Present
Athletic Council	Michael Kaplowitz	Absent
Business	Ayalla Ruvio	Present
Business	John Spink	Absent
Business	Quan Zhang	Absent
Business, Interim Dean	Judith Whipple	Substituted: Richard Spreng

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Constituency/Title	Name	Attendance
Communication Arts and Sciences	Dan Hiaeshutter-Rice	Present
Communication Arts and Sciences	Jeffrey Searl	Present
Communication Arts and Sciences	Robby Ratan	Present
Communication Arts and Sciences	Lucinda Davenport	Absent
Communication Arts and Sciences, Dean	Prabu David	Absent
Council of Graduate Students	Hannah Jeffery	Present
Council of Graduate Students	Luis Suarez Salas	Absent
Council of Graduate Students	Carly Gomez	Absent
Council of Graduate Students	Chelsie Boodoo	Absent
Dean of Students, Interim	Allyn Shaw	Absent
Education	Amelia Gotwals	Present
Education	Matthew Brodhead	Present
Education	Emre Umucu	Absent
Education, Dean	Jerlando Jackson	Present
Emeriti Faculty	David Long	Present
Engineering	Chengcheng Fang	Present
Engineering	Mark Worden	Present
Engineering	Neil Wright	Present
Engineering	Wei Liao	Absent
Engineering, Dean	Leo Kempel	Absent
Executive Vice President for Administration	Melissa Woo	Absent
Executive Vice President for Health Sciences	Norman Beauchamp	Present
Facility for Rare Isotope Beams	Chris Wrede	Present
Facility for Rare Isotope Beams, Director	Thomas Glasmacher	Absent
Faculty Grievance Official	Francisco Villarruel	Present
Human Medicine	Amber Heard-Booth	Present
Human Medicine	Hua Xiao	Present
Human Medicine	Michael Williams	Present
Human Medicine	Cristian Meghea	Absent
Human Medicine	Scott Counts	Absent
Human Medicine, Dean	Aron Sousa	Present

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Interim Vice Provost and Associate Vice President for Faculty and Academic Staff Affairs	Ann Austin	Present
Interim President	Teresa Woodruff	Present
Interim Provost	Thomas Jeitschko	Present
James Madison	Daniel Ahlquist	Present
James Madison	Daniel Kramer	Present
James Madison, Dean	Cameron Thies	Present
Law	Jennifer Carter-Johnson	Present
Law	Wenona Singel	Present
Law, Dean	Linda Greene	Present
Libraries	Lisa Robinson	Present
Libraries	Tad Boehmer	Present
Libraries, Interim Dean	Terri Miller	Present
Lyman Briggs	Samantha Cass	Present
Lyman Briggs	Robert Pennock	Absent
Lyman Briggs, Dean	Kendra Cheruvellil	Present
Music	Guy Yehuda	Present
Music	Jane Bunnell	Absent
Music, Dean	Jim Forger	Present
Natural Science	Aaron Odom	Present
Natural Science	Francois Greer	Present
Natural Science	Thomas Hamann	Present
Natural Science	Min-Hao Kuo	Absent
Natural Science, Dean	Phillip Duxbury	Absent
Nursing	Katherine Dontje	Present
Nursing	Gayle Lourens	Absent
Nursing, Dean	Leigh Small	Absent
Ombudsperson	Shannon Burton	Present
Osteopathic Medicine	Jacek Cholewicki	Present
Osteopathic Medicine	Jason Bazil	Present
Osteopathic Medicine	Kin Sing Lee	Present

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Osteopathic Medicine	Terrie Taylor	Present
Osteopathic Medicine, Dean	Andrea Amalfitano	Present
Registrar	Steve Shablin	Present
Residential College in Arts and Humanities	Eric Aronoff	Present
Residential College in Arts and Humanities	Lauren Russell	Present
Residential College in Arts and Humanities, Dean	Dylan Miner	Present
Senior Vice President for Student Life and Engagement	Vennie Gore	Present
Social Science	Laurie Bullock	Present
Social Science	Peilei Fan	Present
Social Science	Raymond Jussaume	Present
Social Science	Pilar Horner	Absent
Social Science, Dean	Mary Finn	Present
University Committee on Academic Governance	Jack Lipton	Present
University Committee on Curriculum	Alison Dobbins	Present
University Committee on Faculty Affairs	Jamie Alan	Present
University Committee on Faculty Tenure	Susan Barman	Present
University Committee on Graduate Studies	Anne-Lise Halvorsen	Present
University Committee on Student Life and Engagement	Carl Austin Miller Grondin	Present
University Committee on Student Life and Engagement	Jeffrey Tsang	Absent
University Committee on the Libraries	Daryl Thompson	Present
University Committee on Undergraduate Education	Antoinette Tessmer	Present
Veterinary Medicine	Stephan Carey	Present
Veterinary Medicine	Sean Crosson	Absent
Vice President for Research and Innovation	Doug Gage	Substituted: Douglas Buhler